## WCHS Comprehensive School Improvement Plan (CSIP)

#### Rationale

School improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive School Improvement Plan (CSIP) cultivates an environment that promotes student growth and achievement.

#### **Operational Definitions**

**Goal**: Long-term three to five year targets based on the required school level goals. Elementary/middle schools must have goals for proficiency, separate academic indicator, achievement gap, and growth. High schools must have goals for proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

**Objective**: Short-term target to be attained by the end of the current academic year. There can be multiple objectives for each goal.

**Strategy**: An approach to systematically address the process, practice, or condition that the school will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed below or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).

Activity: Actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.

Key Core Work Processes: A series of processes identified by the Kentucky Department of Education that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy

- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- KCWP 6: Establishing Learning Culture and Environment

Measure of Success: Criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.

**Progress Monitoring**: Process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals.

Funding: Local, state, or federal funds/grants used to support (or needed to support) the improvement initiative.

### Requirements for Building an Improvement Plan

- There are six (6) required district goals: proficiency, separate academic indicator, achievement gap, graduation rate, growth, and transition readiness.
- The required school goals include the following:
  - o For elementary/middle school, these include: proficiency, separate academic indicator, achievement gap, and, growth.
  - o For high school, these include: proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness.

## **Explanations/Directions**

**Goal**: Include long-term three to five year targets based on the required school level goals. Elementary/middle schools must have goals for proficiency, separate academic indicator, achievement gap, and growth. High schools must have goals for proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Include short-term targets to be attained by the end of the current academic year. There can be multiple objectives for each goal.	An approach to systematically address the process, practice, or condition that the school will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed above or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Include actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.	Discuss the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals. Progress monitoring ensures that plans are being revisited and an opportunity to determine whether the plan is working.	List the funding source(s) used to support (or needed to support) the improvement initiative.

# 1: Proficiency Goal

By 2021, the school will increase the combined Proficiency Indicator Score by 10% (reading and math) at all grade levels.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 By May 2021, 55% of high school students will score at or above proficiency in reading.	Strategy – KCWP1: Design and Deliver Instruction All teachers will maintain a focus on the District's Common Language through collaborative professional teaching and learning opportunities.	Activity - Professional Learning Academies All teachers will participate in district-facilitated academies once a month that are based on teacher identified areas. Academies will focus on components of the PGES and high impact strategies to ensure proficiency. (Collaborative vs. Individualistic, Teacher Credibility, Teacher Clarity) Modified for COVID: Teachers will participate in a book study and virtual sessions.  Activity - Professional Learning Visits Teachers and administrators will have the opportunity to visit other schools on a monthly basis to calibrate instructional practices and research high impact strategies. (Collaborative vs. Individualistic, Teacher Credibility, Teacher Clarity) Start dates are contingent on COVID  Activity - Professional Learning Clubs	District Leadership Team through QR Code Scans and Agendas  District Leadership Team through QR Code Scans and Agendas	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021  This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	RLIS Title I Title IV  RLIS Title I Title I Title I Title I Title IV

By 2021, the school will increase the combined Proficiency Indicator Score by 10% (reading and math) at all grade levels.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		Teachers will have the opportunity to participate in Professional Learning Clubs throughout the year based on current needs of the staff (i.e., Writing Club, New Teacher Club, Curriculum Club, Math Club, etc.) (Collaborative vs. Individualistic, Teacher Credibility, Teacher Clarity)  Virtual	District Leadership Team through QR Code Scans and Agendas	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2022	RLIS Title I Title IV
Objective 2					
By May 2021, 50% of high					
school students will score at					
or above proficiency in math.					

## 2: Separate Academic Indicator

oal 2 (State your separate a  Goal 2: Specific Academic							
<u> </u>	ncrease the Specific Academic In	dicator Score	bv 10% (readina	and math) at all arade leve	els.		
Objective	Strategy		Activities to deple		Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 2: By May 2021, 50% of high school students will score at or above proficiency in	Strategy -KCWP2: Design and L Instruction All teachers will maintain a foo District's Common Language the	cus on the hrough	All teachers wil	icit Instruction Il provide instruction t Instruction, the District's elivery Model.	School Leadership Team through Walk-thrus and lesson plan reviews	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
	collaborative professional teaclearning opportunities.	cning and	The School Lea	her Credibility Support dership Team will provide becific support to teachers d needed.	School Leadership Team through 30 Day Plans, team schedules, and district planning board.	This strategy will be included in the monthly 30 Day Plan. January 2021- December 2021	NA
			Activity – PACE All teachers will incorporate PACE throughout their lesson to provide clarity and direction for all students. Teacher Clarity		School Leadership Team through Walk-thrus and lesson plan reviews	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
			Activity - Teacher Guide The SLT will support teachers in implementing the strategies and expectations included within the Teacher Guide. (Teacher Credibility)		School Leadership Team through 30 Day Plans, team schedules, and district planning board.	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
				lal Learning Il be equipped with It to engage students in on-	School Leadership Team through PLC meetings and membership in classrooms.	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
ic indicator goal.):	1		1		1	1	
Objective	Strategy	A	Activities	Measure of Success	Progress Monitoring	Fun	ding
bjective 1	_						

Goal 2 (State your separate a	acade					
<b>Goal 2: Specific Academic</b>						
By 2021, the school will in Objective	ncrease the Specific Academic In Strategy		reading and math) at all grade level ies to deploy strategy	Measure of Success	Progress Monitoring Date & Notes	Funding
Objective 1:  Objective 2: By May 2021, 50% of high school students will score at	Strategy -KCWP2: Design and L Instruction All teachers will maintain a foo District's Common Language the	All tea through Instru-	ty – Explicit Instruction chers will provide instruction gh Explicit Instruction, the District's ctional Delivery Model.	School Leadership Team through Walk-thrus and lesson plan reviews	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
or above proficiency in Science.  Objective 3: By May 2021, 80% of high	conaborative professional teaching operative professional teaching operation of the profession of the profess	The So	ty - Teacher Credibility Support chool Leadership Team will provide ed and specific support to teachers ntified and needed.	School Leadership Team through 30 Day Plans, team schedules, and district planning board.	This strategy will be included in the monthly 30 Day Plan. January 2021- December 2021	NA
school students will score at or above proficiency in Writing		All teachers will incorporate PACE		School Leadership Team through Walk-thrus and lesson plan reviews	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
		The SI impler expect	ty - Teacher Guide  LT will support teachers in menting the strategies and cations included within the Teacher (Teacher Credibility)	School Leadership Team through 30 Day Plans, team schedules, and district planning board.	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
		All tea	ty - Virtual Learning chers will be equipped with cary skills to engage students in on- arning.	School Leadership Team through PLC meetings and membership in classrooms.	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
mic indicator goal.):		<u> </u>				•
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Fund	ding
	-					
Objective 2	_					

Goal 2 (State your separate a	acade						
Goal 2: Specific Academic							
By 2021, the school will it Objective	increase the Specific Academic In Strategy		ading and math) at all grade lev to deploy strategy	els.  Measure of Success	Progress Monitoring Date & Notes	Funding	
Objective 1:  Objective 2: By May 2021, 50% of high school students will score at	ive 2: y 2021, 50% of high District's Common Language	All teach through Instruct	- Explicit Instruction ers will provide instruction Explicit Instruction, the District's ional Delivery Model.	School Leadership Team through Walk-thrus and lesson plan reviews	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA	
or above proficiency in Science.  Objective 3: By May 2021, 80% of high	collaborative professional teaclearning opportunities.	The Schotargeted	- Teacher Credibility Support ool Leadership Team will provide and specific support to teachers fied and needed.	School Leadership Team through 30 Day Plans, team schedules, and district planning board.	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA	
school students will score at or above proficiency in Writing	score at		through	- PACE ners will incorporate PACE out their lesson to provide clarity ction for all students. Teacher	School Leadership Team through Walk-thrus and lesson plan reviews	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
		The SLT impleme expectat	- Teacher Guide will support teachers in enting the strategies and cions included within the Teacher Feacher Credibility)	School Leadership Team through 30 Day Plans, team schedules, and district planning board.	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA	
		All teach	- Virtual Learning ners will be equipped with ry skills to engage students in on- ning.	School Leadership Team through PLC meetings and membership in classrooms.	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA	
mic indicator goal.):							
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Fund	ding	
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Objective	Strategy	nographically identified students scoring at or above Activities to deploy strategy	Measure of Success	Progress Monitoring Date & Notes	
Objective 1: Free and Reduced Lunch By May 2021, 45.4% of high school students in the free/reduced lunch gap will score at or above proficiency in reading. By May 2021, 35% of high school students in the free/reduced lunch gap will score at or above proficiency in math.	Strategy - KCWP5: Design, Align, and Deliver Support Processes All teachers will be equipped to provide	Activity - Response to Intervention The SLT will support in implementing the District RtI Process with fidelity.	School Leadership Team through walk- thrus, monitoring visits, QR Code Scans and agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
	appropriate interventions and support services to students.	Activity – Collaborating Teachers All collaborating teachers will participate in District Academies to ensure all strategies are implemented with fidelity. (Collaborative vs. Individualistic, Teacher Credibility, Teacher Clarity)	School Leadership Team through QR Code Scans and Agendas	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	RLIS Title IV Title I 50,000.00
Objective 2: Special Education Reading and Math By May 2021, 25% of high school students receiving special education services will score at or above proficiency in reading.	Strategy - KCWP1: Design and Deploy Standards The district's curriculum maps will be reviewed and refined by teachers to	Activity - Curriculum Development All core teachers will have the opportunity to participate in curriculum development.	School Leadership Team through QR Code Scans and Agendas	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
By May 2021, of 45% elementary students, 30% middle school students and 20% of high school students receiving special education services will score at or above proficiency in	create a detailed curriculum. Strategy – KCWP5: Design, Align, and Deliver Support Processes All teachers will be	Activity - Rigorous Curriculum All curriculum will be revisited to align with the new state standard revisions to each content.	School Leadership Team through QR Code Scans and Agendas	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	NA
math.	equipped to provide appropriate interventions and support services to students.	The SLT will collaborate with internal and external support systems to ensure at risk groups receive targeted interventions.	School Leadership Team through walk- thrus, monitoring visits, QR Code Scans and agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
	Strategy - KCWP3: Design and Deliver Assessment Literacy Teachers will be engaged in increasing the rigor in	Activity - Assessment Development The SLT will support teachers in the review and refinement of Common Assessments.	School Leadership Team through QR Code Scans and Agendas	This strategy will be included in the monthly 30 Day Plan. January 2021- December 2021	NA

assessment design and delivery.	Activity – Formative Assessments The SLT will support teachers in the implementation of formative assessments to ensure congruency to the standard and student accountability.	School Leadership Team through walk- thrus, monitoring visits, QR Code Scans and agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
	Activity – Common Assessments The SLT will support in the administration of common assessments according to the district assessment map.	School Leadership Team through QR Code Scans and Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
Strategy – KCWP5: Design, Align, and Deliver Support Processes The SLT will support all services for students.	Activity – Parent and Community Relations The SLT will seek to develop increased relations with parent and community members by enlisting support and providing information on school and assessment related topics.	School Leadership Team through QR Code Scans and Agendas Parent Surveys	This strategy will be included in the monthly 30 Day Plan. January 2021-December 2021	Title I
	Activity - Behavior Management The school will implement a behavior management program such as PBIS, CHAMPS, etc.	School Leadership Team through walk- thrus, monitoring visits, QR Code Scans and agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
	Counseling Interventions The district will support counselors through monthly academies that will focus on collaboration and resource sharing among the group.	District Leadership Team through QR Code Scans and agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	District Title 1 \$400.0

p goal.):							

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By May 2021, the district will increase the percent of students making gains on the KPREP assessment by 10%.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 By May 2021, The overall academic index in growth will increase by 5%.	Strategy – KCWP1: Design and Deliver Instruction The SLT will support teachers with the implementation of	Activity - Lesson Study All core teachers will participate in at least one Lesson Study.	Lesson Study Plans and QR Scans	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	N/A
	high impact strategies.	Activity - Kagan The SLT will support schools in implementing KAGAN Structures with fidelity to ensure 100% student engagement.	Lesson Study Plans and QR Scans	This strategy will be included in the monthly 30 Day Plan as needed.  January 2021-December 2021	N/A
	All schools will be engaged in data based decision making	Activity – Goal Setting and Predictions All teachers will analyze assessment data on a regular basis to initiate goal setting structures with all students and identify students who are at risk of scoring novice.  Activity – Plan, Do, Study, Act	Lesson Study Plans and QR Scans	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	N/A
		The SLT will support school in Study section of PDSA during school PLCs.  Activity - Walk-Throughs The DLT will support principals	Lesson Study Plans and QR Scans	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	N/A
		in the review of walk-through data to identify professional learning needs. Start dates are contingent on COVID	Lesson Study Plans and QR Scans	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	N/A

### 5: Transition Readiness

Goal 5 (State your transition re	eadiness goal.): By May 2021, 8	0% of high school students will be	transition ready as de	fined by KDE.	
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 By May 2021, high school students will receive a composite score of 19.8 on the ACT.	trategy - KCWP4: Review, Analyze, Apply Data Results All students will receive appropriate support to ensure transition readiness.	Activity - Intervention Identification The principal and assistant principal will support teachers and counselors in identifying students for intervention services to ensure transition readiness.	District Leadership Team Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
Objective 2					
Objective 2 By May 2021, 61.2% of students will meet the benchmark in English, 48% will meet the benchmark in math, and 56.5% will meet the benchmark in reading on the ACT	Strategy - KCWP 2: Design and Deliver Instruction The DLT will collaborate to ensure all students receive targeted instruction based on individual needs.	Activity – Intervention Course Support  The principal and assistant principal will collaborate with school counselors to ensure seniors are enrolled in the appropriate intervention classes.	District Leadership Team Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
		Activity – Intervention Instruction The D will support teachers in implementing high impact instructional strategies that will directly focus on identified student needs.	District Leadership Team Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA

(State your transition rea	diness goal.): <b>By May 202</b>	1, 80% of high school students will be	e transition ready as define	ed by KDE.	
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Fundin
		Activity – Tutoring The SLT will provide targeted and intensive support to students identified as at risk.			

### 6: Graduation Rate

By May 2021, West Carter High School will maintain a 4 Year Cohort rate at least 98% and a 5 Year Cohort rate of at least 98.2%

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 By May 2021, West Carter High School will maintain a 5 year cohort rate of 98.2%	Strategy – KCWP6: Establish a Learning Culture and Environment All students will be identified and provided interventions such as course scheduling reflective of ILP career paths,	Activity – Persistence to Graduation At-risk will be identified and provided interventions such as course scheduling, reflective ILP career pathways, counseling services, and planning meetings with district personnel	IC Schedules Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
	counseling services, and planning meetings with district personnel	Activity – Career Awareness Counselors will coordinate services to ensure students are provided with opportunities to experience career presentations, CTE opportunities, and ILP planning.	IC Schedules Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
		Activity – Truancy Diversion The DLT will collaborate with external agencies to support student graduation rates.	IC Schedules Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
		Activity – An Alternative Program Classroom will be utilized prior to out of school suspension for at risk students.	IC Schedules Agendas	This strategy will be included in the monthly 30 Day Plan as needed. January 2021-December 2021	NA
Objective 2					

# 7: Other (Optional)

Goal 7 (State your separate goal.):					
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1					
Objective 2					

### Special Considerations for Targeted Support and Improvement (TSI) Schools

TSI schools must embed their subgroup(s) plan for improvement within their CSIPs. TSI stakeholders, including the principal and other school leaders, teachers, and parents, should carefully consider what must be done to ensure the subgroup(s) perform(s) at high levels in the state accountability system. In addition to identifying strategies and activities within the CSIP that address the specific needs of underperforming groups, provide narrative information regarding the additional requirements for TSI schools in the following chart:

Components Of Turnaround Leadership Development And Support:
Consider: How will you ensure that school leadership has or develops the skills and disposition to achieve accelerated, meaningful, and sustainable increases in student achievement for
underperforming subgroups?
Response:
Identification Of Critical Resources Inspectition
Identification Of Critical Resources Inequities:
Consider: Describe the process used to review the allocation and use of resources (people, time, and money), any resource inequities that were identified that may contribute to
underperformance, and how identified resource inequities will be addressed.
Response:

Targeted Subgroups and Evidence-Based	Interventions:	
based practice(s) will the school incorporate th	by the analysis of academic and non-academic data that will be addressed through CSIP activities for your targeted subgroup(s). We nat specifically targets the subgroup(s) achievement that contributed to the TSI identification? How will we monitor the evidence-leplete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to	based practice
Response:		
Evidence-based Activity	Evidence Citation	Uploaded in eProve
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta-analyses relating to achievement. Routledge: New York, NY.	$\boxtimes$
Additional Actions That Address The Cau	ses Of Consistently Underperforming Subgroups Of Students	
	the learning culture related to your targeted subgroup(s) and any additional actions that were determined to address the causes	of

#### Special Considerations for Comprehensive Support and Improvement (CSI) Schools

Schools identified for Comprehensive Support and Improvement (CSI) must complete the CSIP process and meet all applicable deadlines while identified for Comprehensive Support and Improvement (CSI). Following the completion of the school audit, CSI schools must revise their CSIP to account for the improvement priorities identified by the audit team. The newly revised CSIP, referred to as a Turnaround Plan, must include the following items: (1) evidence-based interventions to be utilized to increase student performance and address the critical needs identified in the school audit, (2) a comprehensive list of persons and entities involved in the turnaround efforts and the specific roles each shall play in the school's turnaround process, and (3) a review of resource inequities, which shall include an analysis of school level budgeting to ensure resources are adequately channeled towards school improvement (703 KAR 5:280). Each of the three aforementioned requirements must be embedded throughout the CSIP document. Once the CSIP has been revised, the turnaround plan must be submitted to the LEA for approval before it is submitted to the Commissioner of Education for final approval.

#### **Evidence-based Practices**

The Every Student Succeeds Act (2015) created new expectations for evidence-based decision making at school and district levels. More specific information regarding evidence-based practices and requirements can be found on the Kentucky Department of Education's Evidence-based Practices website. While evidence documentation in the CSIP is only required for schools identified for Targeted Support and Improvement (TSI) and Comprehensive Support and Improvement (CSI), KDE encourages all school leaders to review evidence related to new programs, practices, or interventions being implemented in the school. In addition to documenting the evidence below, TSI and CSI schools are expected to upload a description of their evidence review process, the findings of their evidence review, and a discussion of the local implications into eProve. Specific directions regarding the documentation requirements can be found in the "Documenting Evidence under ESSA" resource available on KDE's Evidence-based Practices website.

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

Evidence-based Activity	Evidence Citation	Uploaded in eProve
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta-analyses relating to achievement. Routledge: New York, NY.	